



UC Berkeley – **VC Finance-** Financial Planning and Analysis
 One Page Strategic Plan
FY2017-18

GOALS:	FY17-18 Target (in %)				STRATEGIES:	CALENDAR 2017-18 PLANS:
	Q1	Q2	Q3	Q4		
Financial Reform: 1a1. Overall Finance Review 1a2. TAS 1b. Multiyear Budgeting	5% 15% 20%	30% 60% 60%	20% 20% 15%	20% 5% 5%	Implement financial reform that incentivizes revenue generation, equitably distributes central resources, and fairly taxes units for common goods.	1a1. Implement Finance Reform to align incentives, simplify the budgeting/allocation process, and rationalize common good taxation (Bain-Chekal, 6/18) 1a2. TAS Development Project (Blaise-dale Sloan, 2/18) 1b. Multi-year Budgeting (Bain-Chekal, 12/18)
Philanthropy/Rev Gen: 2a. FFE Review	25%	25%	25%	25%	Support philanthropic and revenue generation efforts that support core operations.	2a. Reduce hurdles to spending restricted funds: FFE Review and Consolidation Initiative (Wezelman, d'Escoto, 6/18) 2b. Implement Revenue Generation Review and Reporting Process
Simplify Processes: 3a. Business Process 3b. HCP/Actualized Forecast 3c. Budget System 3d. CalAnswers/BAIRS 3e. BIBs/PRT	25% 50% 0% 15% 10%	25% 25% 0% 20% 30%	25% 25% 25% 20% 30%	25% 0% 20% 20% 30%	Simplify processes , policies, and internal controls for campus partner satisfaction, greater efficiency, and compliance.	3a. Business Process Review, Documentation and Reform (Woodson Turman, 6/2018) 3b. Simplified HCP and Actualized Forecast (Hallett, 3/18) 3c. Budget Planning Tool Pilot (Sexton, Hallett, 6/2019) 3d. CalAnswers Financials/BAIRS Retirement (Sexton, 8/2018) 3e. BIBS PRT retirement (Bowen, Cernok & Nieters, 6/2018)
Decision Making: 4a. Finance Digest 4b1. Comp/ABC 4b2. Reserve Analysis 4b3. Cal Answers Financials 4c. Capital Fin Plan 4d1. Enrollment modeling 4d2.	10% 10% 10% 10% 10%	30% 30% 30% 30% 30%	30% 30% 30% 30% 30%	30% 30% 30% 30% 30%	Leverage data for strategic decision making and institutionalize financial, academic, and human resource data sets for strategic decision making.	4a. Finance Data Digest (Hallett) 4b. Strategic Institution Data Analysis: 1. Compensation Data Analysis (Woodson Turman, 6/18) 2. Reserve Analysis (Woodson Turman, d'Escoto, 11/17) 3. Other Key analysis areas TBD e.g. First Dollar, SSGPDP, PDST, OP Assessments, Tuition etc. (8/18) 4c. Central Budget Management Reporting (Remick, 8/18) 4d. Division Deep Dive Financial Analysis: CSS – (Jiang) Facilities (Jiang) 4e. CalPerformances
Service Model: 5a. Finance Training					Build a service oriented model of campus engagement - Engage campus partners through adoption, acceptance and satisfaction of applications, processes, and tools.	5a. Participate in the Development of a Finance Training Strategy (TBD)