

UC Berkeley – Finance and Capital Asset Strategies- One Page Strategic Plan FY2017-18

GOALS:	FY17-18 Target (in %)				STRATEGIES: Leverage long-term financial	CALENDAR 2017-18 PLANS: 1a. Update prior fiscal years with Actuals
Campus Model:	Q1	Q2	Q3	Q4	forecasts to derive insights and advise	1b. Perform complex analyses to refine long-term projections1c. Leverage data to help guide strategic capital investment de
1a. Projections1b. Maintenance1c. Linkage to capital1d. Linkage to cash	25% 25% 25% 25% 25% 25% 25% 25% 25% 25%	25% 25% 25% 25%	25% 25% 25% 25% 25% 25% 25% 25% 25% 25%	25% 25% 25% 25% 25% 25% 25% 25% 25% 25%	senior leaders on strategies to achieve and maintain financial sustainability	1d. Provide insights related to the use of campus cash
Capital: 2a. Housing 2b. Masterplan 2c. CPC/CR/DM oversight 2d. Debt Oversight/Mgmt 2e. Underwriting/Modeling 2f. Advocacy		25% 25% 25% 25% 25% 25% 25%			Support campus capital investments by providing financial data, analysis, and funding strategy for new buildings as well as existing capital assets.	 2a. Contribute financial analysis to the Housing Taskforce to I 2b. Help update campus' Capital Financial Plan 2c. Provide funding oversight for the campus' highest priority of 2d. Manage debt portfolio in collaboration with UCOP, including issue due diligence 2e. Model/forecast for proposed capital projects to demonstrat 2f. Leverage data and insights to advocate for increased State
2f. Advocacy Cash Management: 3a. Tools 3b. Data Analysis 3c. OP	25% 25% 25%	25% 25% 25%	25% 25% 25%	25% 25% 25%	Partner with OP to draft and implement strategies to optimize liquidity.	3a. Build tools to monitor cash flows including inflows and outf 3b. Provide recommendations regarding cash investments in a 3c. Work with OP to optimize liquidity

ns decisions

to help address the campus' housing shortage

ty capital renewal/deferred maintenance/contingency needs ling compliance (private use), refinancing, and new bond

rate short and long term funding commitments ate financial support for capital projects.

utflows. n academic, research and/or capital projects...