



FY 2014 to 2017

**FY 2015- 2016 OBJECTIVE:**

**What is Winning ...**

The office of the CFO will provide innovative, collaborative, client-focused financial, analytical and administrative management to our campus partners while providing our team clarity, focus and the space for creativity.

GOALS:	FY15-16			
	Target			
	Q1	Q2	Q3	Q4
<b>Financial Strength</b>				
CSS Administrative Cost Savings	25%	40%	55%	75%
Implement UG Requirements	25%	50%	75%	100%
Revenue generating AR into BFS	19%	38%	57%	75%
UCOP Payment Efficiency Project	66%	100%		
Increase international collections			62.5%	75%
Reorganization Effort				100%
C&G-AR Policy & Collection Process			62.5%	75%
<b>Simplify processes</b>				
AP Director Implementation	50%	100%		
Align Risk and Controls			37.5%	50%
Student Information System Rplcmt	47.5%	55%	62.5%	70%
PUM Upgrades	50%	80%	100%	
T&E policies & practices	62.5%	75%	87.5%	100%
C&G Enhancements	55%	60%	65%	70%
Testing Automation Solution				100%
Fin Cntrl Assess/Monitoring System			25%	50%
UC Path	6%	7%	8%	10%
<b>Campus engagement</b>				
Support campus depts' initiatives		ongoing		
<b>Leverage data</b>				
Implement PI Portfolio Projections	50%	75%		
<b>Collaboration/Prof Development</b>				
CFO Fin & Instit Research Community	15%	30%	45%	60%

**STRATEGIES:**

**How we will Win ...**

**1. Achieve financial strength** - Align financial resources to campus strategies.

**2. Simplify processes** - Standardize and simplify policies, business processes and internal controls for campus partner satisfaction, greater efficiency and compliance.

**3. Build a service oriented model of campus engagement** - Engage campus partners through adoption, acceptance and satisfaction of applications, processes and tools.

**4. Leverage data for strategic decision making** - Leverage and institutionalize financial, academic and human resource data sets for strategic decision making.

**5. Promote collaboration and professional development** – Build and maintain a culture of collaboration and continuous professional development that supports accountability, engagement and opportunity.

**FISCAL 2015-16 PLANS: (Owner,Date)**

- 1a. Partner with CSS to drive administrative cost savings and improve end-to-end business processes (Regalia, 6/2017)
- 1b. Implement the Uniform Guidance (UG) requirements, establish proper business processes and monitor transactions (Kubis, 6/2016)
- 1c. Identify and incorporate all revenue generating AR into BFS (Sturm, 6/2017)
- 1d. Participate in UCOP Payment Efficiency Project. (Parnas, 6/2016)
- 1e. Identify strategy and resources to increase international collections (Sturm, 6/2017)
- 1f. Reorganizations as necessary to balance budget (Regalia, 9/2015)
- 1g. Implement an AR Policy and Collection process for C&G (Kubis, 6/2017)

- 2a. P2P – Leverage AP Director functionality to streamline invoice processing with Advance Dynamic Matching and improve vendor self-service (Parnas, 12/2015)
- 2b. Align risk and controls to support external audit programs (i.e. document, evaluate and strengthen internal financial controls) (Vanderfin, 6/2017)
- 2c. Support Student Information System Replacement Project (SIS) (Sturm, 12/2016)
- 2d. Implement PUM upgrades and create plan for various functionality implementation as phase 2 of BFS9.2 (Okamura, 6/2016)
- 2e. Reconcile, standardize, and simplify Travel & Entertainment (T&E) policies and practices (Okamura/Sturm, 6/2016)
- 2f. Implementation of various functionality as phase 3+ of C&G project (Okamura/Kubis, 6/2017)
- 2g. Implement testing automation solution (Okamura, 6/2016)
- 2h. Implement Financial Control Assessment and Monitoring System (Vanderfin/Kubis, 6/2017)
- 2i. Participate as a functional owner in UC Path Project (Vanderfin/Parkinson, 12/2017)

- 3a. Provide guidance and support for various campus departments' optimization initiatives (Regalia, Ongoing)

- 4a. Implement PI Portfolio Projections to assist PIs to effectively utilize financial data stored in the General Ledger to prepare projections to better monitor their spending on federal and non-federal funds (Okamura/Kubis, 6/2017)

- 5a. Participate in development of CFO financial and institutional research community (Regalia, 6/2017)